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PLEASE SEE THE IMPORTANT NOTICES AT THE END OF THIS ANNOUNCEMENT.

12 May 2022

Norcros plc ("Norcros" or the "Company")

Publication and posting of Circular and Notice of General Meeting

Further to the announcement made on 11 May 2022 in relation to the proposed acquisition of Granfit Holdings Limited ("Grant Westfield") (the "Acquisition"), Norcros has today published a shareholder circular in connection with the Acquisition (the "Circular") having received approval from the FCA. Further details regarding the Acquisition can be found in the Circular.

The Acquisition is conditional upon, amongst other things, the approval of the Company's shareholders. Accordingly, the Circular contains a notice convening a general meeting of the Company (the "General Meeting"), which is to be held at 10:00am on 30 May 2022 at the offices of Eversheds Sutherland (International) LLP, Two New Bailey, 6 Stanley Street, Manchester, M3 5GX, at which an ordinary resolution to approve the Acquisition will be proposed.

Copies of the Circular and Form of Proxy will be posted to the Company's shareholders today. A copy of the Circular will shortly be submitted to the FCA's National Storage Mechanism and will be available for inspection on its website at https://data.fca.org.uk/#/nsm/nationalstoragemechanism. The Circular will also be available for inspection on Norcros' website at https://www.norcros.com/investor-centre/ and, during usual business hours on any business day, at the offices of Norcros at Ladyfield House, Station Road, Wilmslow, Cheshire, SK9 1BU from the date of the Circular up to and including the date of the General Meeting.

Terms defined in the above-mentioned announcement made on 11 May 2022 have the same meanings in this announcement (this "Announcement") unless the context provides otherwise.

This Announcement should be read in its entirety. In particular, investors should read and understand the information provided in the "Important Notices" section below.

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For further information please contact:

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IMPORTANT NOTICES

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